

Greater Cambridge City Deal Executive Board

3 December 2015 – Workstream update

Workstream	Update	Upcoming milestones
INFRASTRUCTURE PROGRAMME		
Create and deliver an infrastructure investment programme that draws together national and local funding streams to invest in infrastructure that will drive economic growth in the area.		
<p>A1307 corridor to include bus priority / A1307 additional Park & Ride Achieve faster and more reliable bus journey times between Haverhill, Cambridge and key areas in between, through bus priority at key congestion points on the A1307 and provision of an outer Park & Ride site on the corridor.</p>	<ul style="list-style-type: none"> • Initial options assessment study work has looked into all transport mode options in the corridor and identified those that are likely to be of most benefit – further work is needed to develop this into a full range of options for consideration. • It has also been identified that some of the options that may be most effective will not be deliverable within tranche 1, although could be delivered early in tranche 2. • It is proposed to bring a report to the Joint Assembly and Executive Board advising on this and seeking authority to proceed in a more limited range of options. 	<ul style="list-style-type: none"> • 17 December / 15 January: Joint Assembly / Executive Board to review the outcome of options development work and to consider proceeding with further work in a more limited range of options.
<p>A428-M11 segregated bus route / A428 corridor Park & Ride / Madingley Road bus priority Ensure that bus journeys between Cambourne and Cambridge are direct and unaffected by congestion by providing high quality bus priority measures between the A428/A1303 junction and Queen's Road, Cambridge and one or more Park & Ride or rural interchange sites on the corridor.</p>	<ul style="list-style-type: none"> • Public consultation is ongoing on the initial options for the route. 	<ul style="list-style-type: none"> • 23 November 2015: Public consultation on initial options closes.
<p>Chisholm Trail cycle links A high quality strategic cycle route from Cambridge Station in the south of the city</p>	<ul style="list-style-type: none"> • Public consultation is ongoing on the preferred route proposal. 	<ul style="list-style-type: none"> • 30 November 2015: Public consultation on the preferred route proposal closes.

<p>through to the new [Cambridge North] Station, providing connections between the Science and Business Parks in the north and the commercial hub around Cambridge Station and the Biomedical Campus.</p>		
<p>City centre capacity improvements Improve the reliability of, and capacity for public transport, cycling and walking movements in the city centre through a variety of potential measures to relieve congestion and manage the city's transport network.</p>	<ul style="list-style-type: none"> • The Cambridge Access and Capacity Study is currently being undertaken. • Call for evidence is currently running, with hearings planned for November. 	<ul style="list-style-type: none"> • November 2015: Call for evidence hearings to take place. • 17 December / 15 January: Joint Assembly / Executive Board to receive feedback from call for evidence hearings and session with traffic generators, and consider next steps.
<p>Cross-city cycle improvements Facilitate continued growth and an increased proportion of cycling trips in Cambridge, lifting cycling levels to around 40% by enhancing the connectivity, accessibility and safety of the cycling network.</p>	<ul style="list-style-type: none"> • Public consultation on options for the programme of improvements is due to take place in January and February. 	<ul style="list-style-type: none"> • Early-January 2016: Public consultation opens. • Mid-February 2016: Public consultation closes.
<p>Histon Road bus priority / Milton Road bus priority Ensure that bus journeys along Histon and Milton Roads are direct and unaffected by congestion through the provision of high quality on-line bus priority measures between the Histon and Milton Interchanges and Cambridge city centre.</p>	<ul style="list-style-type: none"> • Papers on these two schemes have been considered by the Joint Assembly. 	<ul style="list-style-type: none"> • 3 November 2015: Executive Board to consider options and approve public consultation. • Mid-December 2015: Public consultation expected to open. • Late-January 2016: Public consultation expected to close.
<p>Tranche 2 programme development Develop a prioritised programme of infrastructure investments, informed by an analysis of their anticipated economic impacts, to be delivered during the tranche 2 period (2020/21-2024/25).</p>	<ul style="list-style-type: none"> • A timeline and approach for prioritising and developing the tranche 2 programme has been developed. • It had been envisaged that initial scheme choices would be made at this point. However, in the light of delays on the Local Plans, it is considered too early to recommend particular schemes at this stage. 	<ul style="list-style-type: none"> • Joint Assembly on 17 December to advise on and Executive Board to decide whether to agree the recommended approach on 15 January.

	<ul style="list-style-type: none"> The proposed timetable would still allow for tranche 2 schemes to start construction in 2020 if the funding is available and the Executive Board agrees the timing. 	
OTHER WORKSTREAMS		
<p>Communications Communicate the vision and aims of the City Deal to a range of audiences</p>	<ul style="list-style-type: none"> Recruitment is ongoing for the Strategic Communications Manager. There has been a delay in filling this post due to the previous recruitment exercise being unsuccessful. 	<ul style="list-style-type: none"> November 2015: Recruit Strategic Communications Manager. Refresh and further develop communications strategy once the post is filled.
<p>Economic development and promotion Enhance the alignment of public and private sector partners in Greater Cambridge to enhance the attractiveness and promotion of the Greater Cambridge economy to high-value investors around the world, and align appropriate activities that support existing businesses to develop.</p>	<ul style="list-style-type: none"> Cambridge Promotion Agency (CPA) director appointed. Sponsorship has been raised for the first two years of the CPA. A Steering Group has been established for the CPA. The 'Case for Cambridge' was launched on 9 October. 	<ul style="list-style-type: none"> 10 November 2015: City Deal Director meeting CPA Director to discuss CPA work plan and metrics. January 2016: Steering Group to meet to review progress on milestones due by year end.
<p>Finance Manage and monitor the delivery of the infrastructure investment programme and relevant City Deal-related expenditure, and bring together appropriate local funding streams to complement and enhance the delivery of City Deal objectives.</p>	<ul style="list-style-type: none"> Work is ongoing to define potential areas for the investment of outstanding pooled New Homes Bonus contribution, as per the Executive Board decision in October. The future of New Homes Bonus, and therefore the extent of future City Deal revenue funding, remains uncertain – this is likely to be addressed in the upcoming Autumn Statement. 	<ul style="list-style-type: none"> 25 November 2015: Autumn Statement.
<p>Governance Create a governance arrangement for joint decision making between the local Councils that provides a coordinated approach to the overall strategic vision, including exploring the creation of a Combined Authority to allow the Councils to collaborate more</p>	<ul style="list-style-type: none"> The Cities and Local Government Devolution Bill, which contains among others a provision to allow a County Council to join a Combined Authority for a part of its area, is currently going through Parliament. Discussions around a prospective devolution deal, which could have significant implications 	<ul style="list-style-type: none"> End December 2015: Cities and Local Government Devolution Bill is anticipated to receive Royal Assent.

<p>closely to support economic development.</p>	<p>for City Deal governance, are ongoing.</p> <ul style="list-style-type: none"> • In this context, different models of City Deal governance are being considered. 	
<p>Housing Explore the creation of a joint venture to drive quicker delivery of 2,000 of the affordable new homes envisaged in the draft Local Plans, potentially drawing in land holdings from the partners and external investment to deliver more affordable housing, and deliver 1,000 extra new homes on rural exception sites.</p>	<ul style="list-style-type: none"> • Work is ongoing to implement the Housing Development Agency. • Shadow Officer Board has been established. • Government announcements of rent caps and requirements to sell high-value Council housing to fund the Right To Buy for social housing tenants will have an impact on the HDA – this is still being worked through. 	<ul style="list-style-type: none"> • By end March 2016: Establish a Member Reference Group and produce a business plan for the HDA for 2016/17 that indicates the number of schemes that the HDA will delivery and its operational costs.
<p>Payment-by-results mechanism Implement a payment-by-results mechanism where Greater Cambridge is rewarded for prioritising and investing in projects that deliver the greatest economic impact over 15 years, commencing in 2015-16.</p>	<ul style="list-style-type: none"> • Officers are working with counterparts from Glasgow/Clyde Valley, Greater Manchester and West Yorkshire to undertake a combined procurement exercise for the economic assessment panel, which will serve all four city-regions' payment-by-results mechanisms up to 2020. 	<ul style="list-style-type: none"> • December 2015: Anticipated launch of tendering period. • January 2016: Anticipated closure of tendering period.
<p>Skills Create a locally responsive skills system that maximises the impact of public investment, forges stronger links between employers and skills providers, and drives growth across Greater Cambridge, including delivering 420 additional apprenticeships in growth sectors over five years.</p>	<ul style="list-style-type: none"> • 'Form the Future' have been commissioned to deliver the Skills Service. 	<ul style="list-style-type: none"> •
<p>Smart/digital Explore, in partnership with academic and business expertise, technological opportunities to complement the aims of the infrastructure investment programme and improve the functioning of the Greater Cambridge economy, finding smart</p>	<ul style="list-style-type: none"> • #hackCambridge on 31 October 2015 looks to engage residents and businesses in looking at how technology can help address city challenges. • A14 workshop held and agreed to hold a series of more focussed workshops to look at different elements – these are due to take 	<ul style="list-style-type: none"> • By end January 2016: Anticipated completion of work to develop the data and communications plan to inform the request for City Deal funding.

<p>solutions to a series of issues constraining the economic growth potential of the area and positioning the area as a Smart Cities leader.</p>	<p>place in December 2015.</p>	
<p>Strategic planning Underpin and accelerate the delivery of the Cambridge City and South Cambridgeshire Local Plans, including undertaking an early review of the Local Plans beginning in 2019 to take into account the anticipated changed infrastructure landscape, and work towards developing a combined Local Plan that includes other relevant economic levers.</p>	<ul style="list-style-type: none"> • Local Plans' Examinations have been suspended until March 2016. • Further work ongoing to address the Inspectors' comments. • Delays in the Local Plans' Examinations, and the need to undertake further work, has delayed the adoption and implementation of the Local Plans. This will not necessarily impact upon the undertaking to start to review the Local Plans in 2019. 	<ul style="list-style-type: none"> • 30 November: South Cambridgeshire District Council and Cambridge City Councils to decide on proposed Local Plan modifications. • December 2015-January 2016: Anticipated public consultation on proposed modifications as a result of the further work being undertaken. • March 2016: Councils to submit the further work and proposed modifications to the Inspectors and examination resumes.